MISSION

Our mission is to use soccer as a vehicle for positive change, providing under-served youth with a toolkit to overcome obstacles to growth, inclusion and personal success.
In the build-up to a World Cup, the global soccer community rallies around their chosen teams, momentum growing as the Cup begins and with each passing round. We follow the pathways—individual and collective—to the global stage with awe and admiration, and at times disappointment and frustration. Along the way, heroes rise and fall.

At Soccer Without Borders, we create pathways to new opportunities, celebrating moments of heroism big and small every day. In our USA programs, for example, 92% of our seniors went on to two or four year colleges. They are heroes to their siblings, to their families, and to their newcomer communities who work tirelessly to access pathways to success in America.

Successes like these are not random. They come from an intentionally designed program that fosters and rewards the hard work of young people with exceptional potential, but few opportunities. In 2014, after eight years of learning we refined our logic model to capture these pathways and articulate the exceptional outcomes that follow from an investment in this design. With this Annual Report, we are proud to share snapshots of each of these outcome areas, marking the progress we’ve made toward growth, inclusion, and personal success for all of our participants.

Looking forward, we recognize that a long-term investment in SWB youth, families, and communities requires consistent, high-quality program delivery, sustainable revenue sources, and a commitment to sharing best practices on a wider scale. We are prepared to rise to the challenge. Thanks to each of our partners, supporters, staff, volunteers, and fans, we get to imagine a better SWB every day, bringing that vision to life piece by piece. Each of you make the journey possible; we hope you will join us in building new pathways in 2015 and beyond.

Sincerely,

Skye DeLano  
Board President

Mary McVeigh  
Executive Director

Building pathways across the globe.
SOCCER

We provide the equipment, coaching, and transportation needed to help participants of all skill levels pass, dribble, score, sweat, win, lose, learn, and celebrate together in organized practices and games.

EDUCATIONAL SUPPORT

We provide the support our youth need to advance academically and develop language skills, as well as workshops to learn crucial information around health and wellness, college preparation, and the topics that are most important to them.

In combination, these activities help young people develop their bodies, minds and voices.

SWB FIVE ACTIVITIES

In combination, these activities help young people develop their bodies, minds and voices.

Soccer Without Borders

Annual Report 2014
TEAM BUILDING
With the team unit as the centerpiece of our program model, we prioritize low adult-to-participant ratios and utilize deliberate team and program-building strategies to create an inclusive community that transcends differences.

CULTURAL EXCHANGE
We emphasize dialogue, understanding, and friendship across cultures through intentional activities including the use of grouping strategies, themed events, and opportunities for meaningful exchange.

CIVIC ENGAGEMENT
We connect our programs and participants to the local and global community through themed events and team service projects, creating key leadership opportunities off the field.
AVERAGE HEAD COACH TENURE

40.2

MONTHS

1,458
REGULAR PARTICIPANTS

1,810
ADDITIONAL YOUTH REACHED
OUR REACH BY THE NUMBERS

- **4,300** PIECES OF SOCCER EQUIPMENT
- **180** COMMUNITY EVENTS
- **40** AMBASSADORS
- **486** VOLUNTEERS
63

SINCE 2006, SWB HAS SERVED YOUTH FROM 63 DISTINCT COUNTRIES OF ORIGIN
SWB USA programs equip newcomer refugee, asylee, and immigrant youth with the skills and support they need to succeed in America.

- 70% are refugees or asylees
- 100% are learning English or have limited English support at home
- 99% qualify for free or reduced lunch
- 33% are girls, most playing on their first-ever sports team
Jean Marie Zotamou arrived in the United States in 2010 at the age of 14. Originally from Guinea, his family was forced to flee their home, where he was excelling both academically and socially, due to political strife and violence. When he and his family arrived in Baltimore through the U.N.’s resettlement program, Jean Marie was thrown into ninth grade at Northwestern High School on the city’s West Side. He did not know how to speak English, and he found himself struggling to adjust socially and academically. He was overwhelmed by his new surroundings and rarely left the house. Eventually, however, he discovered Soccer Without Borders. He found a safe space where he could play the sport he loves, where he felt supported and encouraged on and off the field, and where he could make friends. He was paired with a caring mentor who was invested in helping Jean Marie meet his goals. By June 2014, Jean Marie had become a core member of the SWB Baltimore program, with a 90% attendance rate. He set an example for all of his peers as he graduated from Digital Harbor High School as valedictorian of his class. He is currently enrolled in a local community college and has joined the United States Marine Corps Reserves, with the ultimate goal of becoming an engineer. He attributes much of his success to the support he received and the friendships that he formed through his involvement with SWB Baltimore.

“I LOVE SOCCER. WITHOUT SOCCER, LIFE IS REALLY NOT THE SAME.”

(C) Jean Marie/Baltimore
ABEDNEGO JUAREZ // SWB Oakland

In June of 2015, Abednego Juarez will complete his freshman year at San Francisco State University. At the same time, he will complete his first year as a soccer coach for Soccer Tots and Lycees Frances Academy. As an intern with Soccer Without Borders, Abednego honed his coaching skills, and has been able to apply them to help support himself as a student.

When Abednego arrived to Oakland from rural Guatemala in 2011 at the age of 16, his success was far from assured. At that time, he spoke only Spanish and his native Quiche, a Mayan dialect. He and his family received asylum in the US and Abednego and his brother Gamaliel, currently a participant in SWB, began attending Oakland International High School. Shortly after he arrived, Abednego met one of SWB’s coaches. For the next 2.5 years, Abednego never missed a practice. At SWB, he found a caring community and a chance to lead; he was a key member of the student team that helped organize to build a field at Oakland International High School, and was twice elected team captain. In the summer of 2014, he attended SWB’s Ready 4 College program, and participated in SAT workshops throughout the fall. Looking back on his time with SWB, Anednego reflects, “When I came to America I didn’t think I would succeed, but as President Abraham Lincoln said, 'I’m a slow walker, but I never walk back.' And Soccer Without Borders has been a guide to keep me going and going to reach my goals and my dreams.”

"SOCcer Without Borders Has BEEN A GUIDE To KEEP Me going And going To Reach My GoAls And My DREAMS."
Internationally, Soccer Without Borders uses soccer as a vehicle for positive change, with an emphasis on creating pathways to growth, inclusion, and personal success for girls and women.

SWB INTERNATIONAL PROGRAM REACH

2,000+ Youth Annually

10,000+ Youth To Date
SWB GLOBAL PRESENCE SINCE 2006

100% PORTION OF SWB NICARAGUA PARTICIPANTS WHO ARE GIRLS

3 CONTINENTS

200+ SWB-TRAINED COACHES
In 2014, Soccer Without Borders Nicaragua launched an Education Program that includes secondary school scholarships for qualifying participants. In Nicaragua, a majority of public secondary schools only have classes in the afternoons from 1-5:30pm, charging additional fees for morning sessions. These hours, in combination with responsibilities in the home before school and limited daylight hours after school, make it challenging for girls to participate in sports. Karla, a longtime SWB participant, was studying in the afternoon, limiting her ability to practice with her team during the week. At her crowded school and with little academic support, her overall grade average was 70%. In her scholarship application, her mother expressed that she would love to support Karla to change schools, but as a single mother without a job, this was impossible. After earning a scholarship through SWB, Karla was able to change to a morning school with a better academic program, freeing up her afternoons to participate in sport. Now, Karla has an average of 92%. She attends academic tutoring and study hours after school at SWB and has made her school honor roll. Her role on her team has expanded, and she is now a part of the program’s youth leadership group.

“IT HAS BEEN AMAZING TO HAVE A SCHOLARSHIP BECAUSE I HAVE IMPROVED MY GRADES, AND I FEEL I AM A BETTER STUDENT. I PUSH MY LIMITS TO BE BETTER EVERY SINGLE DAY. THERE ARE NO BARRIERS.”
GRACE HALUKOMA
//SWB Uganda

Grace Halukoma is a 14 year-old girl from the Democratic Republic of the Congo. In 2012, her family fled from the DRC to Kampala in order to escape violence and unrest. As refugees facing xenophobia and cultural and linguistic barriers, both parents struggled to find employment and were unable to afford school fees for their children. Shortly after arriving, her parents heard about Soccer Without Borders from one of their neighbors in Katwe (their new neighborhood), and decided to send Grace and her eight siblings to the program.

When she first arrived at SWB, Grace was very timid. She did not speak English and had never played football before. After a few weeks, however, Grace began to open up. She became friends with her peers in English and life-skills class and became more comfortable with her teammates on the pitch. Within six months, Grace was nearly fluent in English and a clear leader on the field and in the classroom. Grace often practiced her leadership skills, helping to coach the youngest girls in the program. In 2013, one of SWB’s partner organizations, Xavier Project, asked SWB to nominate 30 participants for an intensive English class during the winter holiday. Grace was chosen, and through her participation, she was awarded a scholarship to attend school. She is now in her first year of secondary school and continues to attend programming during holidays and weekends. She enjoys coaching the young girls and participating in discussions and activities implemented in the Girls Program. She is a clear role model for other participants, and she attributes SWB for her ability to attend school and act as a youth leader in the community.
MILESTONE
Marked its 5 year anniversary with a celebration entitled “Our World Cup.”

VOLUNTEER ENGAGEMENT
More than 120 consistent volunteers contributed to academic support, family mentoring, and soccer programming.

ACADEMIC RECOGNITION
88% of middle grades students received academic recognition in the 2013-2014 school year, including perfect attendance, honor roll, and certificates of excellence.

CHICAGO, IL

PARTNERSHIP
Partnered with Exelon to host an April spring break clinic mobilizing 20+ volunteers for a great day of soccer skills and team-building.

COMMUNITY
Hosted its third summer of programming at Warren Park for refugee youth.

LEADERSHIP
Invested in coach development through a local training by Clinton Global Initiative member Coaches Across Continents.
ACADEMIC MONITORING
Expanded academic monitoring to all teams, allowing coaches to intervene with struggling students.

YOUTH OWNERSHIP
Oakland International High School students and SWB players led a successful campaign to build a field, including a Change.org petition, school board lobbying, and a Mashable feature.

GROWTH
Served a record number of regular participants and summer campers: 241.

VISIBILITY
Youth and program appeared in 7 national news outlets, and were featured in a documentary.

GLOBAL COMMUNITY
Celebrated World Refugee Day together with the International Rescue Committee.

CIVIC ENGAGEMENT
Supported Gowanus Canal Conservancy to build a heating system from compost and mulch, and helped build a compost mound from food waste diverted from New York City landfills in honor of Earth Day.

COMPETITION
Increased game play, including participation in two tournaments, with support from fellow Streetfootballworld network member South Bronx United.
GREELEY, CO

PARTNERSHIP
Hosted programming at John Evans Middle School, including a Global Peace Games event for 700 students.

CIVIC ENGAGEMENT
Teamed up with Big City Mountaineers and the Colorado Storm for outdoor education experiences and tournament play outside of Greeley.

SUMMER PROGRAMMING
Bridged the spring and fall seasons of programming for refugee youth with four weeks of summer camps and clinics.

BOSTON, MA

GIRLS PARTICIPATION
The middle school girls team grew to a record 29 participants, largely from Latin America and Northern Africa.

LEAGUE PLAY
The middle school boys and girls played in the BCYF Boston Neighborhood Soccer League, logging the program’s first-ever official wins.

DEPTH
Expanded the program year with the addition of a summer season, increasing the number of program weeks for middle school youth by 33%.
LEARNING SPACES
moved to a larger community center with five classroom spaces to host daily English and life-skills programming, leading to an increase in daily attendance.

ENGAGING GIRLS
Increased the number of female participants in the soccer program by 150%.

REGIONAL LEADERSHIP
Hosted the 2014 Streetfootballworld East Africa Regional Forum, opening its doors to 24 leaders from 10 network organizations from the region.

EDUCATIONAL OPPORTUNITY
Provided secondary school scholarships to 14 girls and uniforms and school supplies to many more through new education program.

CULTURAL EXCHANGE
Sent a delegation of participants and coaches to Costa Rica for the U-17 Women’s World Cup to participate in “The Pitch Is Female” workshop.

EXPANDED REACH
Established new weekly programming for girls in La Villa, and added a new team for 7-8 year olds, the Princesas. The Princesas are the youngest organized all-girls team in the country of Nicaragua.
Revised in 2014, the Soccer Without Borders logic model outlines the activities that make up our programs, and the outcomes that follow from the program design.

<table>
<thead>
<tr>
<th>Activities</th>
<th>Programs</th>
<th>Outcome</th>
<th>Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Soccer Play &amp; Instruction</td>
<td>40+ Weeks per Year</td>
<td>Personal Development</td>
<td>Growth</td>
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<tr>
<td>Team Building</td>
<td>10-15 Hours per Week</td>
<td>Healthy Lifestyles</td>
<td>Inclusion</td>
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<tr>
<td>Educational Support</td>
<td>12:1 Participant to Coach Ratio</td>
<td>Language Development</td>
<td></td>
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<tr>
<td>Cultural Exchange</td>
<td>Individual Mentorship</td>
<td>Academic Advancement</td>
<td></td>
</tr>
<tr>
<td>Civic Engagement</td>
<td></td>
<td>Social Capital</td>
<td></td>
</tr>
</tbody>
</table>

Learn more about the pathways our programs create to these outcomes >> pages 22-33
Soccer Without Borders programs across the world provide newcomer youth and girls with the experience of playing on a team. Working together on the field brings youth together who might not otherwise meet, inspiring cross cultural friendships and helping youth to feel more connected to others in their communities. Because of these teams, in 2014, 96% of youth at our programs in Boston and Oakland reported that at SWB they made a new friend and 91% were more comfortable around people who are different than them.

“MY SOCCER PROGRAM, THEY ALWAYS SUPPORT ME, EVERYWHERE. MY PERSONAL LIFE, ON THE FIELD, ACADEMICALLY - THEY’RE ALWAYS HERE.”

— Ravis // Congo
DID YOU KNOW??

- Individuals who participate in team sports have a stronger sense of belonging, are more open to learning, are more involved in their community outside the sport venue, and are less self-centered. *(Canadian Team Sports Coalition)*

- For children who are on the margin, sports participation can minimize feelings of difference and isolation and increase the likelihood of attending college. *(Team Up for Youth)*
PATHWAYS TO ACADEMIC ADVANCEMENT

Soccer Without Borders programs support academic advancement in multiple ways providing tutoring, academic mentoring, and school scholarships while motivating school engagement by leveraging game play.

IMPACT

- At SWB USA programs, 97% of seniors graduated from high school in 2014 compared to a national average of 58% for youth with limited English proficiency.

- At SWB programs in Uganda and Nicaragua, the cost of public school matriculation, uniforms, and supplies is prohibitive for many families. At these programs, SWB provided or facilitated 45 primary and secondary school scholarships and offered daily homework support to SWB participants.
Physical activity is associated with improved academic achievement, including grades and standardized test scores. Further, such activity can affect cognitive skills, attitudes and academic behavior, including enhanced concentration, attention, and improved classroom behavior. (Government Accountability Office)

Coaches at SWB help youth to navigate school systems and the often unfamiliar formal classroom expectations. During feedback sessions with their coaches each season, youth are able to discuss their progress on and off the field. These 1 on 1 opportunities translate to increased school engagement, especially for males, as boys with mentors are two times more likely to believe that school is fun and that doing well academically is important. (Centre for Addiction and Mental Health)

Regular participants of SWB’s year-round programs sign contracts affirming positive intentions for their personal academic progress. Programs hold youth accountable to these contracts by monitoring grades and school attendance and enforcing a minimum GPA.
PATHWAYS TO HEALTHY LIFESTYLES

At Soccer Without Borders, participants get 4-8 hours of physical activity each week, complemented by informational workshops on nutrition, drugs, alcohol, and healthy relationships that prepare youth to avoid risky behaviors.

IMPACT

- 88% of youth at SWB Boston and Oakland reported that because of coming to SWB they knew more about how to be healthy and made healthier choices.

- Regular participants of SWB have access to CDC recommended levels of moderate-to-vigorous activity for at least 70% of the year by coming to SWB alone.

“When my son first entered SWB, he didn’t like to play soccer and he had a lot of behavior problems- always acting out. He has been in the program for 3 years now, loves to play soccer, his behavior has improved a lot at home, and he has lost weight.”

Rosa // SWB Boston Mother
Participation on a team can be key to a girl’s positive development in adolescence. Unfortunately starting as early as age 10, girls show a decrease in physical activity (Her Life Depends on It II). Across the world, SWB implements best practices to engage girls, even those who have never played before. In 2014, 617 girls participated in SWB programs, 64% of whom were 10+ years old.

DID YOU KNOW??

- Regular physical activity in childhood and adolescence helps build healthy bones and muscles, control weight, reduce anxiety and stress, and increase self-esteem. It may also improve academic behavior and achievements by increasing concentration and attentiveness. (CDC)

- Participation on a team can be key to a girl’s positive development in adolescence. Unfortunately starting as early as age 10, girls show a decrease in physical activity (Her Life Depends on It II). Across the world, SWB implements best practices to engage girls, even those who have never played before. In 2014, 617 girls participated in SWB programs, 64% of whom were 10+ years old.
PATHWAYS TO LANGUAGE DEVELOPMENT
Soccer Without Borders provides newcomer youth with a safe and supportive environment to practice and build English language skills. Our programs are intentionally designed to maximize speaking, listenting, and self-expression.

IMPACT

• Our year-round, comprehensive program model means that SWB USA youth are honing their English speaking and listening skills for 10-12 hours per week, 40 weeks per year in a variety of different contexts, maximizing exposure to different vocabulary.

• In Kampala, Uganda, SWB provides year-round free English instruction to 337 refugees of all ages. English language skills are critical to integration and employability in Kampala.

“IT’S WHY I KNOW ENGLISH NOW, BECAUSE WHEN I STARTED TO PLAY, I DIDN’T REALLY SPEAK ENGLISH AT ALL. BUT PLAYING WITH THEM, BEING THE ONLY SPANISH SPEAKER, IT HELPED ME LEARN ENGLISH BECAUSE I HAD TO TALK TO THEM.”

Manuel // SWB Baltimore, El Salvador Native
DID YOU KNOW??

- The research on acquiring and remembering language has long linked action with words: we remember phrases like “throw me the ball” better, for example, if we are actually tossing a ball than if we study it in a textbook. More recently, cognitive scientists have theorized that thought, memory, and language derive from actual motor and sensory experience. (How Youth Learn)

- Speaking and listening standards are a part of the Common Core English Language Arts Standards.
PATHWAYS TO PERSONAL DEVELOPMENT

Drawing out the many lessons learned through team sports, Soccer Without Borders prioritizes positive youth development, helping young people develop confidence, compassion, competence, character, and connection.

IMPACT

- Our dynamic team environment makes participants want to stay, even into their teen years. In 2014, 80% of program youth returned from season-to-season.

- Our vision is for all youth to reach their inherent potential; we ask our participants to dream big. Of the SWB high school class of 2014, 92% of seniors went on to community or four year colleges.

“SWB HAS HELPED ME TO UNDERSTAND AND KNOW WHO I AM, TO FOCUS MYSELF MORE ON MY STUDIES AND TO KNOW AND VALUE THE OPPORTUNITIES THAT COME OUR WAY.”

Lizbeth//SWB Nicaragua
The average tenure of an SWB head coach was 40.2 months at the end of 2014. Youth that are in mentoring relationships for 12+ months have been found to have improved self confidence, are less likely to drop out of school, have improved attitudes about their future, and have improved psychosocial and behavioral outcomes. What’s more, boys with mentors are two times more likely to believe that school is fun and doing well academically is important. (National Mentoring Partnership)
PATHWAYS TO LEADERSHIP

Investing in our young coaches and rising leaders, means investing in the future of Soccer Without Borders. In 2014, eight young leaders had the chance to represent SWB at international workshops and events, gaining insight on the field of sport for development and learning new skills to bring back to their programs.

01 HELEN RAMIREZ //SWB Nicaragua
Football for Hope Festival "The Pitch is Female" hosted by SEPROJOVEN in conjunction with the U-17 Women’s World Cup (March, Costa Rica)

02 ESTEFAN BOLAÑOS //SWB Nicaragua
Sony Future Goals Forum hosted by Streetfootballworld (July, Brazil)

03 YE-HTET SOE //SWB Oakland
Sony Future Goals Forum hosted by Streetfootballworld (July, Brazil), Streetfootballworld General Assembly (December, Brazil)

04 OMAR RAMIREZ //SWB Oakland
United Nations Office on Sport for Development and Peace (UNOSDP) Youth Leadership Camp (June, Florida, USA)

05 HASSELL CHAVEZ //SWB Nicaragua
United Nations Office on Sport for Development and Peace (UNOSDP) Youth Leadership Camp (June, Florida, USA)

06 LARKIN BROWN //SWB Boston, Nicaragua
Streetfootballworld Regional Meeting and Training (April, Peru)

07 HELSA Y //SWB Oakland
United Nations Office on Sport for Development and Peace (UNOSDP) Youth Leadership Camp (June, Florida, USA)

08 JEREMIAH LUKEKAH //SWB Uganda
WASH United Training (Nairobi, Kenya), Streetfootballworld Festival hosted by Moving the Goalposts (December, Kenya)
In 2014, we teamed up with Positive Tracks to redesign and amplify our Ambassador program. Positive Tracks is a national, youth-centric nonprofit that helps young people get active and give back using the power of sport. The Positive Tracks program plugs into charitable athletic events to double dollars and amplify awareness generated by ages 23 and under. As a Positive Tracks charity partner, our Ambassadors unlocked $25,000 of matching funds, leveraging a total of $54,885 for SWB programs through their creative events.
THANK YOU TO OUR 2014 AMBASSADORS!

Ali Surdoval- Middlebury Women’s Soccer
Amuary Kruggel-Diazandi- Oakland International High School
Andrew Blake- Skidmore Soccer

Ashley Longares- Berkeley High School
Baird Acheson- The Park School
Barbara Wrenn- San Francisco Marathon
Ben Steinlauf- Germantown Friend’s Soccer
Caden Lawlor- Villa Academy
Chad Feingold- Gideon Hausner Jewish Day School
Coleman Fine- Miramonte High School
Colorado Pride W-League
Courtney Calderon- Chapman Women’s Soccer
Danielle Soares- University of Michigan International Student Society
Eli Fischberg-Robinson- Berkeley High School
Euan Forest- Lehigh Valley United ‘00
Flynn Michael-Legg- Oakland International High School
Hannah Benson- Holderness Academy
Helen Brown- San Francisco Marathon
Juan Yanes- Buckingham, Browne & Nichols
Julia Blanco- Claremont McKenna Women’s Soccer
Katy Nagy- San Francisco Marathon
Kayla Valencia- Polytechnic SWB Club
Kyle Tildon- The Park School
Leeza Lester- St. Lucy’s Priory High School
Mackenzie Coles- Sewickly Academy Soccer
Margaux Loire- Corona del Sol
Max Haar- Hoosick Falls Central High School
Megan Keeney- Immaculate Heart High School
Melise Knowles- The Athenian School
Mollie Somers- Peddie School
Nora Johnson- Polytechnic SWB Club
Penn State Women’s Soccer
Sam Mewis- UCLA Women’s Soccer
Samantha Keary- Redlands Women’s Soccer
Shahrzad Makaremi- San Francisco Marathon
Spencer Hardwick- Miramonte High School
Stacie Sammott- Small Goals Big Change Boston
Su Del Guercio- Redlands Women’s Soccer
Tufts Women’s Soccer
Verushka Patel- University of Michigan International Student Society
Wellesley Women’s Soccer
Zoitza Tsongalis- Kimball Union Academy

“Soccer has played such a huge role in my life; giving the opportunity for other girls to have an experience similar to mine is inspiring and makes me feel like I’m providing something that I would want.”

Sam Mewis/ UCLA WSOCC Captain and SWB Ambassador
NEWS & HEADLINES

In 2014, SWB was featured in national media outlets from coast to coast, as well as abroad.

"At this point in my life, I have changed from seeing soccer as a passion and a sport, to seeing it more as a tool, as way to bring people together."
- ESPN Deportes: Fútbol Sin Fronteras: una esperanza a través del deporte

"Warshan Hussin didn't speak English and knew only other Iraqis in the area when he moved to Baltimore in 2010. He was depressed and felt that people were always making fun of him behind his back. But that changed when he discovered Soccer Without Borders" - Baltimore Sun: Soccer helps children of refugees acclimate to a new community
"But conflict is not what defines OIHS players, though many have and continue to overcome great hardship. Ravis, a 16-year-old from Congo who resettled in the U.S. three years ago, talked about the bonds he has formed playing the game. "It's making me feel like a family here," he said. "One thing that we all have in common is we love each other." - Mashable: United by Soccer, Kids from 32 Countries Fight for a Field

"Now a passionate advocate for a permanent practice field, the teen who emigrated from Bogota, Colombia, two years ago found his first school friend — from Liberia — through soccer long before his English was functional." - L.A. Times A Lesson in Democracy for Immigrant Students
### FINANCIALS: Activities

#### Revenue

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<th>Description</th>
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<td>Individual Donations</td>
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<td>Corporate Support</td>
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<td>In-Kind Donations</td>
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#### Expense

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<td>Facility Costs</td>
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<td>Recreational Equipment and Supplies</td>
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<td>General Program</td>
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<td>Office Supplies</td>
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<td>Insurance</td>
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<td>Sports League and Recreation Fees</td>
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<td>Fees, Dues, and Subscriptions</td>
<td>$14,575</td>
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<td>Bank and Online Transaction Fees</td>
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#### Assets

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<tr>
<td><strong>Current Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$293,139</td>
</tr>
<tr>
<td>Grants Receivable</td>
<td>$20,000</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>$5,795</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td><strong>$318,934</strong></td>
</tr>
<tr>
<td><strong>Property and Equipment</strong></td>
<td></td>
</tr>
<tr>
<td>Vehicles</td>
<td>$18,600</td>
</tr>
<tr>
<td>Accumulated Depreciation</td>
<td>($7,733)</td>
</tr>
<tr>
<td><strong>Net Property and Equipment</strong></td>
<td><strong>$10,867</strong></td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$329,801</strong></td>
</tr>
</tbody>
</table>

#### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
</tr>
<tr>
<td>Accounts PAYable</td>
<td>$3,480</td>
</tr>
<tr>
<td>Accrued Expenses</td>
<td>$5,739</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td><strong>$9,219</strong></td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Temporarily Restricted Net Assets</td>
<td>$80,000</td>
</tr>
<tr>
<td>Unrestricted Net Assets</td>
<td>$240,582</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$320,582</strong></td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$329,801</strong></td>
</tr>
</tbody>
</table>

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**Graph Representation:**

- **88%** Program Expenses
- **7%** Fundraising
- **5%** General and Administrative
THE SWB TEAM

BOARD OF DIRECTORS
Zoey Bouchelle, Medical Student || Harvard Medical School
Skye DeLano, President || Keel Solutions
Brian Geffert, Principal || KPMG
Ben Gucciardi, Founder || Soccer Without Borders
Ryan Hawke, Vice President || Under the Influence Productions
Mary McVeigh, Executive Director || Soccer Without Borders
John O’Brien, Former Professional Player || US National and Olympic Teams/ AJAX
Bill Price, Founder and President || Driva Solutions
Lucas Richardson, Assistant Coach || University of Kentucky Men’s Soccer
Michael Sack, Education Director || Youth Empowerment Services (YES)

ADVISORY BOARD
Ann Cook, Associate Head Coach || Pennsylvania State University
Tim Cross, President || YouthBuild International
Manish Doshi, Partner and CFO || Meeta M Doshi DDS
Greg Lalas, Editor-in-Chief, MLSsoccer.com
Simon Levett, Retired Accountant and W-League franchise owner
Jeff McIntyre, Founder and President || Ruffneck Scarves
Lissette Rodriguez, Director of Capacity Building || Edna McConnell Clark Foundation
Melissa Roth, Vice President and General Counsel || Global Rescue

STAFF
National
Ben Gucciardi*
Mary McVeigh*
Larkin Brown
David Fowler
Kim Herrig
Erin Iwaskiewicz
Rory Laughna
Katy Nagy
Lindsey Whitford

Baltimore
Jill Pardini*
Casey Thomas*
Alyssa Budros
Kate McGrain
Katherine Sipes
Teresa Towey

Chicago
Larkin Brown
Hana Chamoun
Nick Heupel
Sangmi Park

Greeley
Amy Snider*
Robby Ball
Wendy Ball
Zach Killiman
Rocio Miramontes
Abby Smith

Granada
Josh Hardester*
Mary McVeigh*
Verónica Balladares

Kampala
Jennifer Bell
Estefan Bolanos
Larkin Brown
Collin Burks
Ben Burnett
Hasell Chavez
Eden Guadamuz
Margot Johnson
Kara McMahon

New York
Fátima López
César Morales
Helen Ramirez
Ali Smizer
Cathlene Webster

Oakland
Olivier Matanda*
Katy Nagy*
Connor Aneer
Franck Chirimwami
Rebecca Dunn
Jill Flockhart
Amy Howard

Turner Humphries
Faraja Jackson
Junior Kasareka
Jeremiah Lukeka
Jules Mayele
Mustapha Nsamba
Yiga Ronald
Danielle Scorrano
Gena Sturgeon
Andrew Whitaker

Anthony Cassano
Isaac Dye
Jen Fuller
Tekleweni Habte
Yohannes Harish
Brandon Jack
Abdennego Juarez
Gamaliel Juarez
Kimberly Merlitti
Shea Morrissey
Katy Nagy
Wendy Okada
Tenzin Palden
Crisy Peterson
Omar Ramirez
Dan Robinson
Hel Say
Ye Htet Soe
Ashwin Warrior

Soccer Without Borders

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SUPPORTERS

Angus Held Foundation
The Barrett Family
Jill Basye-Featherston
Bay Area Sports Hall of Fame
Bender Family Foundation
The Benson Family
Michael and Linda Bettinger
Marlene Bjornsrud
The Blanco Family
Zoey Bouchelle
Martha Burnett
The Burns Family
Bustillo Family Charitable
Paul Stephen Chang
Chevron Humankind
The Claremont Colleges
Colorado Pride
Colorado Storm
Ann Cook
Skye DeLano
Bette and Bob Donaldson
Manish Doshi
Siobhan Dye
The Fine Family
Margaret Flanagan
Shannan Gabe
Aldo and Jane Gaspari
Boris Gaviria
Brian Geffert
Cheryl Gherity
Brendan and Laura Grattan
Christopher Grecco
Lenny Gucciardi
Paul Gucciardi
The Haar Family
The Hardwick Family
Harris Charitable Fund
Ethan and Ryan Hawke
Lori Hayward
The Horwitz Family
The Kenney Family
Michael Kohlsdorf
The Laporte Family
Grant Lavezzoli
Sabra Lavoy
Jill Legg
Pete Levangie
The Lichtenberg Family
Rayna Linowes
The Longares Family
The Lulek Family
Margaret Martin
Monica and Michelle Martin de Bustamante
Massachusetts College of Pharmacy Soccer
Margaret McHugh
Joseph and Susan McVeigh
Stefan and Amanda McVeigh
C. Joy Mistele
Melissa Moore
Myer and Franklin Charitable Trust
Peterson Neon
John O’Brien and Amy Lovinger
The Pope Family
Tony Prikryl
Michael Radburn
Elizabeth Read and John Markham
John Renshaw
The Robinson Family
Melissa Roth and Dan Richards
Lucas Richardson and Becky Poskin
Mike Sack and Sandi Sherr
The San Diego Foundation
The Salyer Family
The Schultz Family
Ashleigh Shim
Frederic Smalkin
Danielle Soares
Solberg Manufacturing
The Somers Family
Kenneth Sommers
George Stahlman III
The Surdoval Family
The Tsongalis Family
Jennifer Thomas
The Valencia Family
The Zarling Family
Michael Zerolnick

PARTNERS

National

Constant Contact Cares for Kids
FIFA Football for Hope
Global Rescue
One World Play Project
Positive Tracks
Ruffneck Scarves
Salesforce
Streetfootballworld
TechSoup
Thomson Reuters TrustLaw
Up2Us Sports
White and Case

Baltimore

ASSOCIATED: Jewish Community
Baltimore Bohemians Soccer
Baltimore City Community College
Baltimore City Public School System
Baltimore Community Foundation
Baltimore Resettlement Center
Breath of God Lutheran Church
Charm City Soccer League
Clementine Restaurant
Cyburn Arboretum
DC United Kicks for Kids Program
Episcopal Refugee & Immigrant Ctr Alliance
Evergreen Cafe
Fresh Air Fund
Friends of Patterson Park
Goodnow Community Center
Greater Homewood Community Corporation
International Rescue Committee
Johns Hopkins Institute for Policy Studies
Johns Hopkins University SOURCE
Liam Flynn’s Ale House
Living Classrooms Foundation
Lois & Philip Macht Philanthropic Fund
Loyola University Center for Community Service & Justice
Loyola University Maryland
Marion I. & Henry J. Knott Foundation
Maryland Mentoring Partnership
Maryland Office for Refugees & Asylees
McDonogh School
MECU
Montgomery Soccer, Inc.
Office of Refugee Resettlement
Refugee Youth Project
Regional Management, Inc.
The Park School of Baltimore
Towson University
U.S. Soccer Foundation
United Way of Central Maryland
University of Maryland, School of Social Work, Public Allies
Up2Us- Coach Across America
Venable Foundation
Venable LLC
Y of Central Maryland

**Granada**
- Academia de Talentos
- Activyst
- All People Be Happy Foundation
- Bristol Link
- Cafetín Claudia
- Casa de la Mujer
- Claremont Mud Scripps Women’s Soccer
- Club de Leones
- Colegio Diocesano
- Colegio Guadalupe
- Colegio Teresiano
- Cruz Roja
- Den Hoorn FC
- Escuela primaria Carlos A. Bravo
- Escuela primaria De Zamber
- Escuela primaria Elsa Head
- Escuela primaria Padre Misieri
- Escuela primaria Zara Mora
- Euro Cafe
- Federación Independiente de Fútbol
- FENIFUT
- Garcia & Bodán Attorneys and Counselors at Law
- Girls Rights Project
- Grace College & Theological Seminary
- Hotel Con Corazón
- Instituto Nacional de Oriente
- Instituto Técnico Nacional de Educadores
- Ixchen
- Jessica Jennifer Cohen Foundation
- Juventip
- La Alcaldía de Granada
- La Carrilera FC
- Ministerio de Educación
- One World Fútbol
- Oscar Gomez
- Polytechnic School
- Proyecto Coco Mango
- Reilly’s Irish Pub
- Seprojoven Civil
- Sports College- Carita Feliz
- Streetfootballworld
- Tom Pope Memorial Fund
- U.S. Embassy of Managua

**Kampala**
- Activyst
- Coaches Across Continents
- Finnish Refugee Council
- Great Lakes Primary School
- International Rescue Committee
- One World Play Project
- Rotary Club of San Jose
- Skidmore Men’s and Women’s Soccer
- Soccer Silicon Valley Community Foundation
- Xavier Project
- Young African Refugees for Integral Development (YARID)

**Oakland**
- Activyst
- Albany-Berkeley Soccer Club
- AthLife Foundation
- Bay Area Wilderness Training
- Bay Area Sports Hall of Fame
- Big City Mountaineers
- East Bay Refugee Forum
- East Bay Asian Youth Center
- International Rescue Committee
- Oakland Fund for Children and Youth
- Oakland International High School
- Oakland Unified School District-Dept. of Transitional Students & Families
- One World Play Project
- Refugee Transitions
- Senda Athletics
- Up2Us- Coach Across America
- The Olympic Club Foundation

**New York**
- Brooklyn International High School
- International Rescue Committee
- New York Red Bulls
- South Bronx United
- Upper 90

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